An Internationalisation Strategy: do we really need one?

Martin Prchal, Royal Conservatoire AEC Meeting for IRCs, Krakow September 2016



"Conservatoire - speak"

- My conservatoire:
 - is highly international
 - is world-class/world-leading
 - is one of the leading institutions in
 - has an excellent level

What do we mean with these words?

"Internationalisation is important"



The WHY behind internationalisation at KC

In our opinion internationalisation has the aim to:

- prepare our students for the international music profession
- inform, compare and (especially!) improve ourselves

The HOW behind internationalisation at KC

Being 'international' in our opinion necessitates the following 3 conditions:

- A commitment to the use of an international qualifications framework
 -> AEC Learning Outcomes for the 1st, 2nd and 3rd cycle
- 2. The creation of a true international learning environment
- 3. The use of international methods for review, evaluation or accreditation

Why on earth do we need an international qualifications framework???

- Adaptation of your curricula to an international qualifications
 framework -> direct use of the AEC Learning Outcomes that describe
 content and levels for the 1st, 2nd and 3rd cycle (-> see AEC Website)
- Puts curricula directly into a wider international perspective
- Can support your international profile
- If more AEC institutions would do this, the comparison of curricula would be MUCH easier and, as a result, exchange and closer cooperation (e.g. joint programmes) too
- Your curricula will be fully compatible with the European Qualifications Framework (EQF)

What's a 'true' international learning environment?

- The presence of an international student population. This may require participation in ERASMUS+ and international recruitment activities
- The presence of an internationally oriented teaching staff
- Offering students and teachers opportunities to gain international experiences (ERASMUS SMS + IPs in SPs, ConNext projects)
- Supporting 'Internationalisation@home'
- An international approach to curriculum development
- An international approach to continuing professional development
- An international approach to assessment
- An international approach to quality assurance

What is this 'Internationalisation@home'?

At Royal Conservatoire:

- Presence of international students and teachers
- The organisation of master classes
- English courses and study programmes
- Documentation in English
- English course for teaching and non-academic staff

International approach to CD and CPD

- How do we connect internationalisation with curriculum development (CD)?
- Individual advice, participation in European projects and joint programmes initiatives
- (-> information forum on Friday and parallel sessions on Saturday!)
- (-> Polifonia Handbook on Joint Study Programmes: www.polifonia-tn.org)
- The same applies to continuing professional development (CPD)
- ERASMUS+ teachers mobility, Innovative Conservatoire ICON, support for conferences, courses for teachers developed with international partners
- The aim is to make plans/policies for CD and CPD with an international dimension
- Much can be done with ERASMUS+ if institutional budgets are limited

International approach to assessment and QA

- International external examiners: experts from institutions abroad that join panels for the assessment of final recitals/presentations
- (-> Polifonia Report on External Examining: www.polifonia-tn.org)
- International 'critical friends' to visit a department and give feedback
- (-> article on MusiQuE website: www.musique-qe.eu)
- Benchmarking:
 - U-Multirank (-> see AEC website)
 - ✓ Institutional initiatives: International Benchmarking Exercise RNCM

Initiatives to compare yourself internationally, find points of improvement and underpin your international claims

International review and accreditation

To substantiate your international claims really...

- MusiQuE Music Quality Enhancement
 - Subject-specific and INTERNATIONAL approach to review and accreditation
 - Reviews are being done by international peers
 - Concept of quality tailormade to conservatoire context
 - Connection between internationalisation and external quality assurance in the field of music
- (-> Parallel sessions on Saturday and see www.musique-qe.eu)
- CeQuInt Certificate for the Quality of Internationalisation
 - Given out by European Consortium of Accreditation (ECA: http://ecahe.eu/)
 - Strongly focused on learning outcomes in internationalisation

What is then 'internationalisation' all about?

New version of the widely accepted definition of internationalisation in higher education (Jane Knight)

'the intentional process of integrating an international, intercultural or global dimension into the purpose, functions and delivery of post-secondary education, in order to enhance the QUALITY of education and research for all students and staff, and to make a meaningful contribution to society'.

(changes in bold)

European Parliament report 'Internationalisation in Higher Education', Sep 2015:

http://www.europarl.europa.eu/RegData/etudes/STUD/2015/540370/IPOL_STU(2015)540370_EN.pdf

Some final points...

- We need institutional policies with a strong international dimension instead of a separate international policy
- If a specific international policy is asked for, an integration to existing institutional policies is essential
- Take small steps and be open for advice....
- The ultimate aim is to move internationalisation to the very centre of ALL that we do in the institutions
- The IRC as the interlocutor between departments and policies, the 'spider-inthe-web': pro-activity is essential...
- Let's always remember that we are in 'the business of opening minds'...

DID THIS MAKE ANY SENSE?

